

Q4/FY 2021 Financial Summary for Investors and Analysts

2021, A year of record growth and margin expansion

- Life Science: Record growth (+21% org.) driven by strong core business (~12pp.) and COVID-19 demand (~9pp); largest sales contribution to group (org. +€1.6 bn); Process Solutions main driver; all business units grow well above mid-term guidance
- Healthcare: +8.5% org. growth (+€565 m) vs. impacted comps; +144% org. growth in Bavencio[®] and +33% org. Mavenclad[®] ramp up amid muted high efficacy market; Fertility recovery drives growth in established portfolio despite China VBP impact
- Electronics: Semiconductor Solutions growing +15% org. contributing
 ~ €280 m org. growth to the group; above mid-term guidance org. growth of +8% (+€259 m)
- FY organic sales: growth of +13.8%
- FY organic EBITDA pre: growing +27.0% (+18.1% org. incl. 2020 reversal of Biogen provision)
- Guidance delivered:

Net sales: €19.7 bn EBITDA pre: €6.1 bn

EPS pre: €8.72

Net financial debt to EBITDA pre declines further to 1.4 on December 31, 2021

Overview Financials Q4 2021 Overview

- Net sales up +13%, driven by strong org. performance across all sectors, particularly Life Science
- EBITDA pre up +18%, driven primarily by Life Science and Electronics
- EBIT pre contribution main driver for EPS pre improvement
- Operating cash flow down -19% from tax cash-out and inventory build up to serve sales and ensure supply security
- Sound working capital management ensures growth significantly below sales growth

Q4 2021 Cash Flow Statement

- +83% growth in profit after tax driven by strong business performance, lower tax rate and improved financial result
- Changes in provisions primarily driven by lower restructuring provisions
- Other assets & liabilities mainly driven by Life Science tax prepayments in U.S.
- Working capital primarily driven by higher inventories to support sales and supply security in Life Science and Electronics
- Lower operating cashflow reflects working capital and tax prepayment
- 2020 investing cash flow suppressed by reversal of Q3 temporary excess cash investment, 2020 PPE elevated by Burlington and Tempe purchases



LY financing cash flow reflects bank loans and commercial paper repayment

FY 2021 Balance Sheet

- Higher cash level driven by strong operating cash flow
- Receivables & inventories driven by strong sales growth and FX effects
- Increase in intangible assets primarily driven by FX effects
- PP&E reflects ongoing investments supporting growth ambitions
- Lower financial debt reflects deleveraging driven by strong performance
- Reduction in provisions for employee benefits driven by actuarial gains from higher interest rates
- Equity ratio up to 47% (vs. 41% in 2020) driven by retained earnings and translational FX effects

Q4 2021 Business Overview

Life Science

- Sequential growth drives another record quarter; 14% org. growth normalizing but still well above mid-term guidance
- Net sales deviation YoY: organic +14.2%, FX +3.3%, portfolio 0.0%
- EBITDA pre deviation YoY: organic +25.4%, FX +3.5%, portfolio -0.2%
- Process Solutions: Strong organic growth of +25%, majority of growth driven by robust core business performance, continuously supported by COVID-19 demand; comps also include significant COVID-19 business
- Research Solutions: Slight organic growth of +1.5% against strong comps, elevated by Q4 2020 post lockdown laboratory rebound and additional COVID-19 business
- Applied Solutions: +7% organic growth ahead of mid-term guidance, despite no significant COVID-19 tailwind
- M&S* in % of sales declining from 26% to 24% due to strong top line leverage, higher in absolute terms with logistics being the largest driver
- Higher R&D spend in absolute terms with continued focused investments in high growth and emerging segments, e.g. next gen bioprocessing
- Strong EBITDA pre growth (+25% org.) again exceeding sales growth driven by strong performance, favorable product mix & pricing; margin expansion vs. LY sequentially levelling out as anticipated

Healthcare

- Continued strong Bavencio[®] ramp up and strong growth in Fertility drive
 +4.7% organic growth in the sector
- Net sales deviation YoY: organic +4.7%, FX +3.2%, portfolio 0.0%
- EBITDA pre deviation YoY: organic -12.0%, FX +6.9%, portfolio 0.0%
- Oncology up +21% org., primarily driven by continuous strong uptake of Bavencio[®] (+132% org.) supported by ongoing Europe launch
- Mavenclad[®] growing organically amid suppressed dynamic market, not fully offsetting Rebif[®] org. decline of -12%

^{*} Marketing and selling expenses



- CM&E returning to growth (+3% org.) post VBP¹ impact, continuous strong growth in Fertility (+9% org.)
- M&S² increase driven by ramp up of promotional activities vs. pandemicrelated lower activity level in prior year
- Bintrafusp study termination and related provisions in Q3 main driver for lower absolute R&D level
- EBITDA pre and margin decline driven by phasing in other operating expenses & income from BD deals and missing bintrafusp income, as well as production yield fluctuations, in parts compensated by +7% FX

Electronics

- +24% growth in Semi continues to drive double-digit organic sales growth for the sector
- Net sales deviation YoY: organic +10.4%, FX +4.2%, portfolio 0.0%
- EBITDA pre deviation YoY: organic +12.1%, FX +9.7%, portfolio 0.0%
- Semiconductor Solutions: Record organic sales growth of +24% fueled by over +20% org. growth in materials; additional DS&S project business expected to last throughout all of 2022
- Display Solutions: Strong OLED performance and growth in remaining portfolio party offset LC decline (-10% org. overall)
- Surface Solutions: Slight organic growth of +1% against higher comps amid business recovery onset in prior year quarter
- M&S* flat as percentage of sales, absolute growth mainly driven by higher logistic cost from price and volume increases
- R&D with absolute increase driven by investments in Semiconductor Materials business
- EBITDA pre growth and margin expansion driven by strong business performance (+12% org.) and favorable FX development (+10%)

2022 guidance

Group:

- Net sales: Strong organic growth Positive FX of 1% to 4% YoY
- EBITDA pre: Strong organic growth Positive FX of 2% to 5% YoY

¹Volume Based Procurement

²Marketing and selling expenses

^{*} Marketing and selling expenses

2022 business sector guidance¹:

Life Science

- Net sales:
 - Strong organic growth
 - Strong core business, Process Solutions COVID-19 sales of up to ~€900 m
 - o Process Solutions as main growth driver
- EBITDA pre:
 - Strong organic growth
 - Slight to moderate positive FX

Healthcare

- Net sales:
 - Solid organic growth
 - Mainly driven by Mavenclad[®] and Bavencio[®]
 - CM&E back to growth post VBP
- EBITDA pre:
 - Moderate to solid organic growth
 - Mainly driven by Mavenclad[®] sales
 - Solid to strong positive FX

Electronics

- Net sales:
 - Solid to strong organic growth
 - Strong contribution by Semiconductor Solutions
 - Continuous strong OLED performance
- EBITDA pre:
 - Solid organic growth
 - Solid to strong positive FX

Additional financial guidance for 2022

Corporate & Other EBITDA pre
 Interest result
 Effective tax rate
 Capex on PPE¹
 Hedging / USD assumption
 Ye1.6 to 1.7 bn
 FY 2022 hedge ratio ~50% at EUR/USD ~1.16
 2022 Ø EUR/USD assumption
 Slightly higher costs driven by hedging ~€-150 to -190 m
 ~22% to 24%
 ~1.6 to 1.7 bn
 FY 2022 hedge ratio ~50% at EUR/USD ~1.16
 ~1.11 to 1.16

¹Divisional guidances are only support to the group guidance and do not have to add up;

¹Based on gross additions to PPE on balance sheet in fiscal year, to reflect planned Capex expansion more accurately

Group Q4 2021

		Group		Life	e Science			Healthcare			Electronics		Cor	porate/Others	
€m	Q4 2020	Q4 2021	% YoY	Q4 2020	Q4 2021	%YoY	Q4 2020	Q4 2021	%YoY	Q4 2020	Q4 2021	% YoY	Q4 2020	Q4 2021	%YoY
Net sales	4,598.5	5,213.0	13.4%	2,029.9	2,385.9	17.5%	1,738.0	1,874.6	7.9%	830.7	952.5	14.7%			
% organic			9.9%			14.2%			4.7%			10.4%			
% FX			3.4%			3.3%			3.2%			4.2%			
% portfolio			0.0%			0.0%			0.0%			0.0%			
EBIT	611.1	1,038.7	70.0%	451.0	628.1	39.3%	304.9	424.0	39.1%	78.7	139.8	77.7%	-223.5	-153.2	-31.5%
Depreciation and amortization	497.3	474.0	-4.7%	198.7	208.6	5.0%	127.8	94.4	-26.1%	149.2	141.8	-4.9%	21.5	29.1	35.0%
EBITDA	1,108.4	1,512.7	36.5%	649.7	836.7	28.8%	432.7	518.4	19.8%	227.9	281.6	23.6%	-202.0	-124.1	-38.6%
Adjustments in EBITDA	136.8	-48.5	n.m.	3.3	3.4	2.9%	92.4	-19.9	n.m.	18.3	18.1	-0.7%	22.8	-50.1	n.m.
EBITDA pre	1,245.2	1,464.2	17.6%	653.1	840.2	28.6%	525.1	498.4	-5.1%	246.1	299.8	21.8%	-179.1	-174.2	-2.8%
% organic			11.0%			25.4%			-11.9%			12.1%			-2.5%
% FX			6.7%			3.5%			6.9%			9.7%			-0.3%
% portfolio			-0.1%			-0.2%			0.0%			0.0%			0.0%
	Q4 2020	Q4 2021													
Net financial debt	10,758.2	8,753.0	-18.6%												

Group FY 2021

		Group		Life	e Science			Healthcare			Electronics		Cor	porate/Others	
€m	FY 2020	FY 2021	% YoY	FY 2020	FY 2021	%YoY	FY 2020	FY 2021	%YoY	FY 2020	FY 2021	% YoY	FY 2020	FY 2021	%YoY
Net sales	17,534.4	19,686.6	12.3%	7,514.9	8,990.0	19.6%	6,639.2	7,088.9	6.8%	3,380.3	3,607.7	6.7%			
% organic			13.8%			21.3%			8.5%			7.7%			
% FX			-1.4%			-1.6%			-1.4%			-0.9%			
% portfolio			-0.1%			0.0%			-0.3%			0.0%			
EBIT	2,984.7	4,178.6	40.0%	1,598.6	2,479.0	55.1%	1,803.8	1,822.6	1.0%	240.3	508.9	>100%	-658.0	-632.0	-4.0%
Depreciation and amortization	1,938.2	1,767.5	-8.8%	788.5	777.9	-1.4%	380.7	322.9	-15.2%	684.4	561.4	-18.0%	84.5	105.2	24.5%
EBITDA	4,922.9	5,946.1	20.8%	2,387.2	3,256.9	36.4%	2,184.5	2,145.5	-1.8%	924.7	1,070.4	15.7%	-573.5	-526.8	-8.1%
Adjustments in EBITDA	278.6	156.9	-43.7%	17.9	29.0	62.5%	82.8	7.6	-90.8%	99.4	58.1	-41.6%	78.4	62.2	-20.7%
EBITDA pre	5,201.4	6,102.9	17.3%	2,405.0	3,285.9	36.6%	2,267.3	2,153.1	-5.0%	1,024.2	1,128.4	10.2%	-495.1	-464.5	-6.2%
% organic			18.1%			37.7%			-1.7%			9.7%			5.7%
% FX			-0.6%			-0.9%			-3.2%			0.5%			-11.8%
% portfolio			-0.1%			-0.2%			-0.1%			0.0%			-0.1%
	FY 2020	FY 2021													
Net financial debt	10,758.2	8,753.0	-18.6%												
ND/EBITDA pre	2.1	1.4													

Group Net Sales details Q4 2021

€ m	Q4 2020	Q4 2021	% YoY	% YoY org.	% YoY FX	% YoY PF
Group	4,598.5	5,213.0	13.4%	9.9%	3.4%	0.0%
Life Science	2,029.9	2,385.9	17.5%	14.2%	3.3%	0.0%
Process Solutions	975.0	1,260.4	29.3%	25.5%		
Research Solutions	601.9	627.8	4.3%	1.5%		
Applied Solutions	452.9	497.8	9.9%	6.9%		
Healthcare	1,738.0	1,874.6	7.9%	4.7%	3.2%	0.0%
Rebif	267.6	243.6	-9.0%	-11.7%		
Mavenclad	177.4	191.3	7.9%	4.7%		
Erbitux	254.7	261.1	2.5%	-0.1%		
Bavencio	51.3	121.2	136.3%	132.3%		
Gonal-F	158.3	190.2	20.1%	16.6%		
Glucophage	217.7	224.6	3.2%	-1.5%		
All other products	611.1	642.7	5.2%	2.3%		
Electronics	830.7	952.5	14.7%	10.4%	4.2%	0.0%
Semiconductor Solutions	468.4	601.2	28.3%	24.2%		
Display Solutions	266.1	251.5	-5.5%	-10.5%		
Surface Solutions	96.1	99.7	3.8%	1.4%		

^{*}acronyms: org. = organic; PF = portfolio

Group Net Sales details FY 2021

€m	FY 2020	FY 2021	% YoY	% YoY org.	% YoY FX	% YoY PF
Group	17,534.4	19,686.6	12.3%	13.8%	-1.4%	-0.1%
Life Science	7,514.9	8,990.0	19.6%	21.3%	-1.6%	0.0%
Process Solutions	3,594.6	4,645.3	29.2%	31.0%		
Research Solutions	2,215.5	2,511.6	13.4%	15.1%		
Applied Solutions	1,704.8	1,833.2	7.5%	8.8%		
Healthcare	6,639.2	7,088.9	6.8%	8.5%	-1.4%	-0.3%
Rebif	1,131.3	951.8	-15.9%	-13.6%		
Mavenclad	530.7	692.7	30.5%	32.6%		
Erbitux	890.7	986.9	10.8%	12.2%		
Bavencio	156.4	373.4	138.7%	144.2%		
Gonal-F	629.6	767.2	21.9%	23.8%		
Glucophage	903.5	863.9	-4.4%	-4.4%		
All other products	2,397.0	2,452.9	2.3%	4.2%		
Electronics	3,380.3	3,607.7	6.7%	7.7%	-0.9%	0.0%
Semiconductor Solutions	1,894.1	2,150.8	13.6%	15.0%		
Display Solutions	1,115.4	1,046.3	-6.2%	-6.4%		
Surface Solutions	370.1	410.2	10.8%	12.5%		

^{*}acronyms: org. = organic; PF = portfolio

Group

P&L Group	Q4 2020	Q4 2021	% YoY
Net sales	4,598.5	5,213.0	13.4%
Cost of sales	-1,795.2	-1,958.8	9.1%
thereof: intangibles amortization	-47.7	-47.6	-0.1%
Gross profit	2,803.4	3,254.2	16.1%
Marketing and selling expenses	-1,121.8	-1,194.7	6.5%
thereof: intangibles amortization	-153.4	-152.3	-0.7%
Administration	-321.6	-350.9	9.1%
Impairment losses / reversals (IFRS9)	-5.8	6.7	n.m.
Other operating income/expenses	-85.1	-87.0	2.2%
Research and development	-658.0	-589.6	-10.4%
EBIT	611.1	1,038.7	70.0%
Depreciation and amortization	497.3	474.0	-4.7%
EBITDA	1,108.4	1,512.7	36.5%
Adjustments in EBITDA	136.8	-48.5	n.m.
EBITDA pre	1,245.2	1,464.2	17.6%
Financial result	-52.0	-46.8	-10.0%
Profit before tax	559.0	991.9	77.4%
Income tax	-118.8	-185.4	56.1%
Income tax rate	21.2%	18.7%	
Profit after tax	440.3	806.6	83.2%
Non-controlling interests	-4.5	-4.4	-1.1%
Net income	435.8	802.1	84.1%
Number of theoretical shares in million	434.8	434.8	
EPS in €	1.00	1.84	84.0%
EPS pre in €	1.57	2.06	31.2%

Totals may not add up due to rounding

Life Science

P&L Life Science	Q4 2020	Q4 2021	% YoY
Net sales	2,029.9	2,385.9	17.5%
Cost of sales	-866.7	-940.5	8.5%
thereof: intangibles amortization	-13.2	-11.0	-16.4%
Gross profit	1,163.1	1,445.4	24.3%
Marketing and selling expenses	-531.2	-584.0	9.9%
thereof: intangibles amortization	-97.3	-99.8	2.6%
Administration	-76.3	-85.4	11.9%
Impairment losses / reversals (IFRS9)	-0.3	3.6	n.m.
Other operating income/expenses	-17.2	-50.9	>100%
Research and development	-87.0	-100.5	15.5%
EBIT	451.0	628.1	39.3%
Depreciation and amortization	198.7	208.6	5.0%
EBITDA	649.7	836.7	28.8%
Adjustments in EBITDA	3.3	3.4	2.9%
EBITDA pre	653.1	840.2	28.6%

Totals may not add up due to rounding

Healthcare

P&L Healthcare	Q4 2020	Q4 2021	% YoY
Net sales	1,738.0	1,874.6	7.9%
Cost of sales	-428.0	-476.6	11.4%
thereof: intangibles amortization	-0.7	-1.2	58.2%
Gross profit	1,310.0	1,398.0	6.7%
Marketing and selling expenses	-449.3	-452.2	0.6%
thereof: intangibles amortization	-10.5	-5.5	-47.8%
Administration	-84.3	-83.9	-0.5%
Impairment losses / reversals (IFRS9)	-5.3	3.2	n.m.
Other operating income/expenses	12.3	-46.0	n.m.
Research and development	-478.5	-395.1	-17.4%
EBIT	304.9	424.0	39.1%
Depreciation and amortization	127.8	94.4	-26.1%
EBITDA	432.7	518.4	19.8%
Adjustments in EBITDA	92.4	-19.9	n.m.
EBITDA pre	525.1	498.4	-5.1%

Totals may not add up due to rounding

Electronics

P&L Electronics	Q4 2020	Q4 2021	% YoY
Net sales	830.7	952.5	14.7%
Cost of sales	-500.6	-540.4	8.0%
thereof: intangibles amortization	-33.7	-35.4	5.0%
Gross profit	330.1	412.0	24.8%
Marketing and selling expenses	-136.3	-154.1	13.1%
thereof: intangibles amortization	-45.5	-47.0	3.4%
Administration	-40.5	-34.8	-14.1%
Impairment losses / reversals (IFRS9)	0.4	-0.9	n.m.
Other operating income/expenses	-6.5	-10.1	53.8%
Research and development	-68.5	-72.4	5.8%
EBIT	78.7	139.8	77.7%
Depreciation and amortization	149.2	141.8	-4.9%
EBITDA	227.9	281.6	23.6%
Adjustments in EBITDA	18.3	18.1	-0.7%
EBITDA pre	246.1	299.8	21.8%

Totals may not add up due to rounding

Consensus deviation Q4 2021

		Actual	Consensus (mean) 8.02.2022	Difference to estimate
	[€m]	Q4 2021A	Q4 2021 E	%
Group				
Sales		5,213.0	5,147.2	1.3%
EBITDA pre		1,464.2	1,484.4	-1.4%
EBITDA pre-margin (%)		28.1	28.8	-0.7рр
EPS pre (€)		2.06	2.08	-1.0%
Life Science				
Sales		2,385.9	2,358.7	1.2%
Research Solutions		627.8	631.3	-0.6%
Applied Solutions		497.8	475.7	4.6%
Process Solutions		1,260.4	1,247.7	1.0%
EBITDA pre		840.2	845.1	-0.6%
EBITDA pre-margin (%)		35.2	35.8	-0.6pp
Healthcare				
Sales		1,874.6	1,849.4	1.4%
Rebif		243.6	241.8	0.7%
Mavenclad		191.3	208.9	-8.4%
Erbitux		261.1	237.2	10.1%
Bavencio		121.2	116.4	4.1%
Gonal-F		190.2	193.5	-1.7%
Glucophage		224.6	209.3	7.3%
All other products		642.7	642.4	0.1%
EBITDA pre		498.4	512.2	-2.7%
EBITDA pre-margin (%)		26.6	27.7	-1.1pp
Electronics				
Sales		952.5	930.9	2.3%
Display Solutions		251.5	267.4	-6.0%
Surface Solutions		99.7	104.4	-4.5%
Semiconductor Solutions		601.2	558.1	7.7%
EBITDA pre		299.8	285.3	5.1%
EBITDA pre-margin (%)		31.5	30.7	0.8pp
Corporate/Other				
EBITDA pre		-174.2	-160.7	8.4%

Consensus deviation FY 2021

		Actual	Consensus (mean) 8.02.2022	Difference to estimate
	[€m]	FY 2021A	FY 2021 E	%
Group				
Sales		19,686.6	19,620.6	0.3%
EBITDA pre		6,102.9	6,123.2	-0.3%
EBITDA pre-margin (%)		31.0	31.3	-0.9pp
EPS pre (€)		8.72	8.74	-0.3%
Life Science				
Sales		8,990.0	8,962.5	0.3%
Research Solutions		2,511.6	2,514.7	-0.1%
Applied Solutions		1,833.2	1,810.9	1.2%
Process Solutions		4,645.3	4,632.8	0.3%
EBITDA pre		3,285.9	3,290.8	-0.1%
EBITDA pre-margin (%)		36.6	36.7	-0.5pp
Healthcare				
Sales		7,088.9	7,063.5	0.4%
Rebif		951.8	949.8	0.2%
Mavenclad		692.7	710.0	-2.4%
Erbitux		986.9	963.3	2.5%
Bavencio		373.4	369.1	1.2%
Gonal-F		767.2	770.5	-0.4%
Glucophage		863.9	847.6	1.9%
All other products		2,452.9	2,453.2	0.0%
EBITDA pre		2,153.1	2,167.0	-0.6%
EBITDA pre-margin (%)		30.4	30.7	-1.0pp
Electronics				
Sales		3,607.7	3,586.4	0.6%
Display Solutions		1,046.3	1,061.9	-1.5%
Surface Solutions		410.2	415.3	-1.2%
Semiconductor Solutions		2,150.8	2,108.1	2.0%
EBITDA pre		1,128.4	1,114.1	1.3%
EBITDA pre-margin (%)		31.3	31.1	0.7pp
Corporate/Other				
EBITDA pre		-464.5	-451.1	3.0%